## General Fund Budget -- All Accounts FY2003-FY2007 (Adopted)

Line						FY07	Percent	Percent
#		FY03 Budget	FY04 Budget	FY05 Budget	FY06 Budget	Adopted	Change	of Total
	Town Government							
1	personal services	\$ 9,677,304	\$ 9,889,476	\$10,247,016	\$10,835,602	\$11,335,704	4.6%	
2	O & M	2,402,169	2,266,368	2,561,984	2,609,398	2,841,710	8.9%	
3	capital outlay	878,806	785,525	922,000	1,186,000	1,271,000	7.2%	
4	Reserve Fund	187,500	187,500	200,000	200,000	200,000	0.0%	
5	Total	\$13,145,779	\$13,128,869	\$13,931,000	\$14,831,000	\$15,648,414	5.5%	23.6%
6	Concord Public Schools	\$21,116,047	\$21,721,905	\$23,049,709	\$24,285,000	\$25,460,285	4.8%	38.4%
7	Concord-Carlisle RSD	\$ 8,791,896	\$ 9,571,877	\$10,359,451	\$10,817,878	\$11,858,857	9.6%	17.9%
	FY04 supplemental assessment		142,980 <sup>(a</sup>	)				
8	Supplemental Reserve Fund	\$ 250,000	\$ 120,000 <sup>(a</sup>	0	0	0		
9	Total Operating Budgets	\$43,303,722	\$44,685,631	\$47,340,160	\$49,933,878	\$52,967,556	6.1%	79.9%
10	Group Insurance	\$ 2,171,450	\$ 2,480,000	\$ 2,642,000	\$ 2,820,000	\$ 3,195,000		
11	Retirement	2,050,000	2,107,400	2,166,500	2,242,250	2,310,000		
12	Debt Service	2,400,000	2,430,000	2,522,128	2,650,000	2,750,000		
13	Social Security/Medicare	423,550	438,000	460,000	475,000	508,000		
14	Other Fixed & Mandated	330,000	355,000	350,000	400,000	425,000		
15	subtotal	\$ 7,375,000	\$ 7,810,400	\$ 8,140,628	\$ 8,587,250	\$ 9,188,000	7.0%	13.9%
16	Minuteman Voc Tech	\$ 269,249	\$ 325,906	\$ 369,890	431,529	\$ 502,317	16.4%	0.8%
17	High School Debt Exclusion	429,164	307,338	388,064	378,169	477,889	26.4%	0.7%
18	Town Debt Exclusion	284,040	1,261,659	1,466,260	2,108,374	2,219,677	5.3%	3.3%
19	Other Expenses	0	63,000	0	0	0		
		\$ 982,453	\$ 1,957,903	\$ 2,224,214	\$ 2,918,072	\$ 3,199,883		
20	TOWN MEETING VOTE	\$51,661,175	\$54,453,934	\$57,705,002	\$61,439,200	\$65,355,439	6.4%	
21	State assessments	357,844	\$ 394,937	\$ 339,902	353,815	\$ 368,084	4.0%	0.6%
22	Snow/Ice & other deficits	63,144	249,842	73,194	338,937	111,857	-67.0%	0.2%
23	Overlay	413,140	500,207	584,657	481,979	453,991	-5.8%	0.7%
24	subtotal	\$ 834,128	\$ 1,144,986	\$ 997,753	\$ 1,174,731	933,932	-20.5%	
25	TOTAL BUDGET PLAN	\$52,495,303	\$55,598,920	\$58,702,755	\$62,613,931	\$66,289,371	5.9%	

<sup>&</sup>quot;Concord-Carlisle RSD" is Concord's share of the assessable portion of the High School budget.

NOTE (a): FY04 supplemental appropriations were made at the 2004 Annual Town Meeting for CPS and CCRSD but were not used by June 30, 2004.

<sup>&</sup>quot;Other Fixed & Mandated" includes: Property & Liability Insurance, Unemployment and Worker's Compensation).

## General Fund Budget -- All Accounts FY2003-FY2007 (Adopted)

## Financing the Budget Plan

Line #		FY03 Budget	FY04 Budget	FY05 Budget	FY06 Budget	FY07 Adopted	Percent Change	Percent of Total
26	state aid	\$ 4,061,824	\$ 3,241,855	\$ 3,418,720	\$ 3,644,019	\$ 4,122,776	13.1%	6.2%
27	motor vehicle excise tax	2,400,000	2,350,000	2,350,000	2,350,000	2,350,000	0.0%	3.5%
28	investment earnings	400,000	275,000	350,000	630,000	900,000	42.9%	1.4%
29	other local revenue	1,547,450	1,534,168	1,637,450	1,876,825	2,010,875	7.1%	3.0%
30	transfers to General Fund:							
31	from CMLP (Light Fund)	340,000	340,000	340,000	340,000	340,000	0.0%	0.5%
32	from Land Acquisition Fund	0	63,000	0	0	0		
33	"free cash" transfer	1,000,000	810,399	459,000	500,000	500,000	0.0%	0.8%
34	"free cash" appropriation	250,000	262,980	0	0	0		
35	subtotal	\$ 9,999,274	\$ 8,877,402	\$ 8,555,170	\$ 9,340,844	\$10,223,651	9.5%	15.4%
-	Property Tax:							
36	property tax base	\$39,543,380	\$43,041,701	\$45,876,358	\$49,216,147	\$51,816,346		
<i>37</i>	override voted	1,478,773	1,532,364	1,858,160	752,480	657,538		
38	new growth	760,672	578,456	558,743	817,917	894,270		
39	total within the Levy Limit	\$41,782,825	\$45,152,521	\$48,293,261	\$50,786,544	\$53,368,154	5.1%	
40	debt exclusion	713,204	1,568,997	1,854,324	2,486,543	2,697,566	8.5%	
41	total property tax	\$42,496,029	\$46,721,518	\$50,147,585	\$53,273,087	\$56,065,720	5.2%	84.6%
	TOTAL RESOURCES	\$52,495,303	\$55,598,920	\$58,702,755	\$62,613,931	\$66,289,371	5.9%	